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**From:** White, John  
**Sent:** Thursday, February 05, 2009 9:29 AM  
**To:** Stone, Craig; Dye, Dave; Greco, Theresa; Preedy, Matt; Reilly, John; Paananen, Ron  
**Cc:** Reinmuth, Steve; Lenzi, Jerry C; Bowman, Marilyn  
**Subject:** RE: HDR Questions on AWV Project Exclusion

Spoke with HDR, told them we'd follow up and set up a time to discuss this. We'll touch base with 405 as to what they have done, and put together a policy document to support discussions with HDR, Jacobs, and anyone else who asks.

John

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**From:** Stone, Craig  
**Sent:** Wednesday, February 04, 2009 10:10 PM  
**To:** Dye, Dave; White, John; Greco, Theresa; Preedy, Matt; Reilly, John; Paananen, Ron  
**Cc:** Reinmuth, Steve; Lenzi, Jerry C; Bowman, Marilyn  
**Subject:** Re: HDR Questions on AWV Project Exclusion

I agree with the approach. Let's cross-check with what we have been saying on I-405.

Craig

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**From:** Dye, Dave  
**To:** White, John; Greco, Theresa; Preedy, Matt; Reilly, John; Paananen, Ron; Stone, Craig  
**Cc:** Reinmuth, Steve; Lenzi, Jerry C; Bowman, Marilyn  
**Sent:** Wed Feb 04 21:25:55 2009  
**Subject:** Re: HDR Questions on AWV Project Exclusion

John - I agree and suggest we get Steve Reinmuth to help us work with Bryce to establish a rational and fair approach to be applied evenly - we basically told the primes they were conflicted out on the project they primed and that the minor subs were generally not conflicted out, and that we would take each major sub on a case by case basis - need a good process - need Jerry and Marilyn Bowman in conversation too...thanks for flagging...

-dave

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**From:** White, John  
**To:** Greco, Theresa; Preedy, Matt; Reilly, John; Paananen, Ron; Dye, Dave; Stone, Craig  
**Sent:** Wed Feb 04 18:18:17 2009  
**Subject:** Re: HDR Questions on AWV Project Exclusion

Unless someone else has done something, I will call Ron K, since any discussion about being potentially precluded from work or related firewall issues needs to be coordinated with upper management.

We will need to be careful and consistent regarding our approach to this subject.

John

**From:** Greco, Theresa  
**To:** White, John; Preedy, Matt; Reilly, John; Paananen, Ron; Dye, Dave; Stone, Craig  
**Sent:** Wed Feb 04 10:43:59 2009  
**Subject:** HDR Questions on AWW Project Exclusion

[For your information.](#)

[Theresa](#)

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**From:** Anderson, Ward  
**Sent:** Wednesday, February 04, 2009 10:26 AM  
**To:** Greco, Theresa  
**Subject:** FW: AWW Project Exclusion

[FYI](#)

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**From:** Tobin, Thomas  
**Sent:** Wednesday, February 04, 2009 10:15 AM  
**To:** Anderson, Ward  
**Subject:** FW: AWW Project Exclusion

Ward, I was just contacted by on Ron Kinoshita of HDR [[Ron.Kinoshita@hdrinc.com](mailto:Ron.Kinoshita@hdrinc.com)]. HDR is both a sub to HMM on their PMAC contract Y9762 and acquired Pharos, which is working for AWW for real estate support.

Ron wanted to know that if they HDR bids on the Bored Tunnel Project if it would this pose a COI for them? Or should I be asking the AWW project manager at this point?

Thomas Tobin  
Urban Corridor Office WSDOT  
999 Third Avenue, #2400  
Seattle, WA 98104

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**From:** Kinoshita, Ron [<mailto:Ron.Kinoshita@hdrinc.com>]  
**Sent:** Wednesday, February 04, 2009 9:52 AM  
**To:** Tobin, Thomas  
**Subject:** AWW Project Exclusion

Hi Tom,

Would you please e-mail what you find out.

Thanks,  
Ron Kinoshita