

VandenBerghe, Alissa (Consultant)

From: Waters, Mia
Sent: Wednesday, December 10, 2008 5:23 PM
To: (LoAn@pbworld.com); Williamson, Alec; Helmann, Craig; Pope, David; Palmer, Brian
Cc: (Baker@pbworld.com); (Ladner@pbworld.com); Smith, Helena Kennedy
Subject: RE: Friday's AWW Meeting -- Prep
Follow Up Flag: Follow up
Flag Status: Red

Hi everyone,

I had a tickler on my desk about the agenda as well.

Here's a proposed first draft for Friday's agenda. Thoughts?

AWV Bored Tunnel Financial Feasibility Analysis Group

Friday, December 12, 2008 – 10 am to 11 am
Wells Fargo Building (Location? Alec?)
Call in number – xxx – xxx- xxxx

1. Review agenda – any changes needed? – Alec, Tony, or Mia
2. Final traffic modeling results – Craig H.
3. Toll rate review - Brent
4. Review O&M Estimates, confirm/fatal flaws? – David Pope?
5. Project Capital Cost Distribution – Brent
6. Example financial model results w/Gordon's numbers – Brent
7. Report needs and reporting methods - ??
8. Next steps?

Thanks,
Mia
206/464-1209

From: Baker, T Brent [mailto:Baker@pbworld.com]
Sent: Wednesday, December 10, 2008 4:47 PM
To: Waters, Mia
Subject: FW: Friday's AWW Meeting -- Prep
Importance: High

FYI

— Brent

From: Baker, T Brent
Sent: Wednesday, December 10, 2008 3:03 PM
To: 'Helmann, Craig'; Lo, Anthony K.; Smith, Helena Kennedy; Ladner, Scott; Palmer, Brian
Cc: Beach, Tracy; 160067; Pope, David
Subject: Friday's AWW Meeting -- Prep
Importance: High

All --

We expect to have preliminary financial results for the AWW bored tunnel toll analysis this Friday for the meeting. This will include daily traffic data; a toll traffic and revenue table (annualized) with gross tolls, O&M costs and net tolls; a toll schedule chart showing the tolls in current and future dollars; information on the unfunded capital cost need, and a simple depiction of the toll funding contribution to the central waterfront tunnel, including toll dollar amount contributed.

Tony, please assemble an agenda and make sure that we have materials available at the meeting and distributed to anyone not attending in person (we've created a folder on the server for meeting materials in PDF). Also, please work with Scott to share our capital cost assumptions and check with Alec on any agenda items he may have.

Craig, can you please bring whatever summary level modeling results we should share with the group. Since it won't be new information, I'd suggest making it newly consolidated to just show the toll scenario we are analyzing. Suggest not showing daily

6/25/2009

revenue calcs -- we'll be showing our annual revenue amounts.

Scott / Brian, please share with David Pope our O&M estimates for his upfront review if he has not already seen these.

Helena, please let us know ASAP if you decide to change the current five year uniform capital needs assumption as we discussed this morning, and point us to who can provide those numbers if so.

Thanks!

Brent

T. Brent Baker

Principal Consultant

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