

## VandenBerghe, Alissa (Consultant)

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**From:** Stone, Craig  
**Sent:** Wednesday, March 11, 2009 1:33 PM  
**To:** Dye, Dave  
**Cc:** Paananen, Ron  
**Subject:** Toll Organization Changes

Dave -- Here is a first rough draft for you to review and edit. I had a good meeting today with Seaquist and then the Toll Ops office in Gig Harbor. General intent is for you to send an e-mail out tomorrow after we get this polished. Later...

Craig

It is becoming clear that tolling will become a significant part of the Department's business functions in the years ahead. Building off the start up of tolling on the Tacoma Narrows Bridge along with the SR 167 HOT lanes, the legislature is now considering bills regarding early tolling for SR 520 and for tolls with the SR 99 Alaskan Way bored tunnel. Discussion is also ongoing about how tolling will be part of the I-5 Columbia River Crossing and possibly for express toll lanes on I-405.

Building on recommendations from a recent 'Strategic Toll Organization Development' report, I have asked Craig Stone to begin reporting directly to me along with his staff. Craig with direct support from David Hopkins and Helena Kennedy Smith will provide leadership as we transition in the next few months to a stronger toll division. Accordingly I have agreed to the recommendations to consolidate the toll functions of planning, engineering and operations to realize efficiencies and cost savings. This consolidation will necessitate the relocation of the Toll Operations Office from Gig Harbor to Seattle in anticipation of the increasing work effort that will be required with this future toll program.

To assist during this transition in the day to day operations of the Urban Corridors Office, Ron Paananen will give leadership for the development and construction projects. Further recommendations will be considered upon review of the legislative direction at the end of session as we evaluate the '09-'11 bills and budget. Please offer your support as we make these important changes.

DLD