From: Sowers, David

Sent: Thursday, January 15, 2009 8:50 AM

To: Preedy, Matt

Subject: RE: Updated To-Do List and assumptions

Matt - Let me know who you'd like me to contribute to this list. It looks like you've now inserted Roland's name in the list after Alec's name for the Bored Tunnel Design (which is fine with me for now).

I have a number of topics/issues I think I can help with. I would like to sit down with you and go over some of those ideas and the timing for my involvement and how Roland and I can help this process collectively.

Dave

From: Preedy, Matt

Sent: Wednesday, January 14, 2009 4:37 PM

To: White, John; Greco, Theresa; Williamson, Alec; Amiri, Ali; Madden, Tom; Benito, Roland; Sowers, David; Anderson, Mark - UCO; Lacy, Paul; Morrison, Mike (Consultant); Jarnagan, Harry (Consultant); Robison, Jim

(Consultant); Johnson, Paul (UCO); Johnson, R. Paul **Subject:** Updated To-Do List and assumptions

To all:

Thanks again for meeting this morning on such short notice. I have updated and attached the "To-Do" list with the names of the Team Leads. To recap, by close of business today, please provide your proposed list of team members and your revised/enhanced bullet points you are trying to achieve. Also list your basic assumptions you will assume as background for your deliberations.

As a reminder, some overarching assumptions you should abide by unless John, Theresa or I say otherwise are:

- 1. State contribution is \$2.82 Billion (this means if your part overruns, something else has to give...). Assume you have to stay within your allocated budgets.
- 2. SR99 stays in service during tunnel construction (it's ok to think about and propose options if the viaduct is closed in 2012, but assume viaduct open until end of 2015 is the new baseline).
- 3. Maintain existing "moving forward" project scope and schedule to the degree possible (Battery street tunnel is an exception).
- 4. Battery Street Tunnel is closed and decommissioned following bored tunnel completion.

Harry:

Please meet up with Alec ASAP to make sure we are all on the same page regarding "Moving Forward" project funds that were assumed to go toward Central Waterfront. We need to get this info the team leaders by tomorrow.

Matt.