
From: Preedy, Matt
Sent: Friday, June 26, 2009 8:01 AM
To: Abbott, Eldon (Consultant)
Subject: FW: RFQ goals and scoring

[Here is what I sent Linea on June 10th, not sure where she has gone from this point....](#)

[Matt.](#)

From: Preedy, Matt
Sent: Wednesday, June 10, 2009 9:33 AM
To: Laird, Linea
Cc: Everett, Susan; White, John; Phelps, Don (Consultant); Paananen, Ron; Abbott, Eldon (Consultant)
Subject: RFQ goals and scoring

Linea,

A few weeks ago, we had a preliminary RFP / RFQ strategy meeting during which we established the procurement schedule and also brainstormed possible project goals and/or success factors. Below is a rundown of those potential project specific goals you may want to consider incorporating into the RFQ and RFP (they will need to be wordsmithed further if used and/or combined into larger concepts):

1. Optimize schedule and approach to meet 2015 open-to-traffic milestone
2. Deliver project within allocated budget
3. Maintain all traffic modes and routes (SOV, HOV, ped, transit, freight, bicycle), coordinating with other projects from Spokane Street to Aurora Bridge
4. Minimize neighborhood impacts (traffic, noise, vibration, aesthetics)
5. Maximize opportunities for local contractor / designer participation of various sizes
6. Maintain permit compliance (environmental, street use)
7. Design a tunnel and systems with favorable (low) life cycle cost with optimized maintenance and operation
8. Incorporate "sustainability" into project elements, reducing short and long term environmental impact
9. Maintain worker and public safety
10. Minimize ground settlement
11. Effective communication

In addition to these potential RFQ and RFP goals, we also discussed additional parameters that are important to the success of the project, but not necessarily relevant to put into the RFQ or RFP as they are outside of Proposer control, or are simply items we would specify or put in the base configuration:

- Obtain ROD by December 2010 (late finish is march 2011)
- Develop a "competitive" RFQ/RFP that contains terms that are acceptable to, and encourage participation from, the largest number of qualified teams
- Develop incentives and disincentives (schedule, MOT, enviro, risk pool sharing, others?)
- Develop a tunnel operating system compatible with I-90
- NFPA compliant, acceptable to SFD
- 8' minimum shoulder on 1 side of each travel direction

- Provide acceptable stipends

We should be sure to capture the essence of the "guiding principles" into the project goals (could even be listed as a separate category, or listed as part of the project background info section). These principles were reworded and specifically listed by the Governor in her announcement as to why the bored tunnel was the right choice (noted below as "Governor's selection criteria").

Guiding Principles:

- Improve Public Safety
- Provide efficient movement of people and goods now and in the future
- Maintain or improve downtown Seattle, regional, the port and state economies
- Enhance Seattle's waterfront, downtown, and adjacent neighborhoods as a place for people
- Create solutions that are fiscally responsible
- Improve the health of the environment

"Governor's selection criteria", stated the bored tunnel hybrid is most balanced solution and best meets the following objectives:

- The solution must improve safety by removing the existing unsafe viaduct
- The solution must be affordable, and the state's contribution to the solution must not be over \$2.8 billion
- The solution must cause the least construction disruption to our maritime industry and central waterfront businesses
- The solution must provide capacity and mobility now and in the he future, for freight, vehicles, and transit users
- The solution must contribute to improving the health of our environment and open up Seattle's waterfront

One last thought,

We will need to clearly link our WSDOT values and project specific goals to the scoring criteria and matrix. I would be happy to assist you with this effort, as I have been a chairman on 2 different D-B selection committees, and developed the first "matrix" style of RFQ scoring, used on SR519.