

Draft Permit Strategy

Submitted to:

Washington State Department of Transportation

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SR 99 | Alaskan Way Viaduct & Seawall Replacement Project 1 2 **Draft Permit Strategy** 3 4 Agreement No. Y-7915 5 Task AX 6 7 The SR 99: Alaskan Way Viaduct & Seawall Replacement Project is a joint effort between the 8 Federal Highway Administration (FHWA), the Washington State Department of Transportation 9 (WSDOT), and the City of Seattle. To conduct this project, WSDOT contracted with: 10 11 Parsons Brinckerhoff Quade & Douglas, Inc. 12 999 Third Avenue, Suite 2200 13 Seattle, WA 98104 14 15 In association with: 16 17 BERGER/ABAM Engineers Inc. 18 Black & Veatch 19 Cosmopolitan Engineering Group, Inc. 20 David Evans and Associates, Inc. 21 Entech Northwest Inc. 22 **HDR** 23 Jacobs Civil Inc. 24 Mimi Sheridan, AICP 25 Parametrix, Inc. Power Engineers, Inc. 26 27 Preston Gates & Ellis LLP 28 ROMA Design Group 29 RoseWater Engineering, Inc. 30 Shannon & Wilson, Inc. 31 So-Deep, Inc. 32 Swift & Company 33 Taylor Associates, Inc.

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1.0 Introduction/Overview

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- 5 Seawall Replacement Project (AWVSRP). The main purpose of the report is to
- 6 develop strategies for facilitating permit review and ensuring that permits do not
- 7 become the critical path for the project. It is very easy for the environmental
- 8 compliance and permit process to delay a project. The complexity of the AWVSRP
- 9 demands a permit process that minimizes risk and maximizes communication and
- 10 coordination between permit authorities, engineers, designers, permit writers, and
- 11 contractors to ensure that the project conforms to the terms and conditions of
- 12 approval.
- 13 This report is intended to describe the following:
- What permits and approvals are needed for the project
- When permits are needed what project activities trigger permits
- How permits will be obtained and methods for streamlining permit review
- The timelines for obtaining permits
- Roles and responsibilities of the people tasked with obtaining permits and approvals
- The process to manage change (regulatory changes, project changes, etc.)
- How environmental and permitting conditions, commitments, and
- 22 mitigation are monitored and implemented
- What is involved in closing out permits
- Agency, internal team and contractor coordination
- Documentation of the permit process

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1.1 Project Description

- 5 The Alaskan Way Viaduct (SR 99) is a primary north-south route through Seattle and
- 6 carries 20 to 25 percent of the traffic traveling through downtown.

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- 8 The Alaskan Way Viaduct and Seawall Replacement Project (AWVSRP) was initiated
- 9 in response to several events: (1) The 53-year old viaduct and adjacent seawall are
- well past their design life and repairs can no longer extend their usability, (2) The
- 11 recent Nisqually earthquake (2001) damaged the viaduct, and (3) The viaduct and
- seawall are both vulnerable to failure from future earthquakes.

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1.2 1Alternatives Being Considered

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2.0 Required Permits and Approvals

- 19 This section summarizes the permits and approvals required for the project (see
- 20 Appendix A¹). These are separated into permits/approvals required for construction
- 21 and operation. The construction permits are further defined in two groups:
- 22 environmental permits and contractor permits. The environmental permits would be
- obtained by the project permit team and the contractor permits would be obtained
- 24 by the contractors for their specific areas of construction work.

¹ Appendix A describes each of the permits and approvals shown in Table X in greater detail. The permit description includes the statutes and regulations under which the permit is issued, as well as important approval criteria that will be considered by the reviewing agency. It lists whether or not other permits and approvals are required before certain permits can be issued. Application procedures, cost, duration of the permit and whether extensions are available are also described. An estimated timeline/schedule for each permit, as well as a discussion of the permit review process including public involvement and appeals is included with a flowchart depicting the process (for most but not all permits).

- For the purposes of this report the following definitions of a permit and approval apply:
- A permit is defined as an official document required by law that gives permission for a specific activity under certain conditions. An example is a Section 404 permit issued by the U.S. Army Corps of Engineers.
- An approval means a document or process other than a permit that needs a signature by someone in authority at an agency that has jurisdiction over a particular activity. An approval may include documentation, certification, concurrence, easement or license. For example, Section 106 of the National Historic Preservation Act requires no permit, but does require concurrence by the State Historic Preservation Office (SHPO).
- 12 Environmental review approvals are closely associated with permits and are laws,
- statutes, executive orders, and regulations that must be complied with prior to
- obtaining permits or in association with the permit. For example, for the AWVSRP
- these include compliance with the National Environmental Policy Act, State
- 16 Environmental Policy Act, National Historic Preservation Act Section 106, Clean
- 17 Air Act Air Quality Conformity, Transportation Act Section 4(f), Executive Order
- on Environmental Justice, Endangered Species Act, Magnuson Stevens Fishery
- 19 Conservation and Management Act, and the Marine Mammal Protection Act.
- 20 Compliance with these environmental review approvals is occurring through the
- 21 environmental impact state upon issuance of the environmental impact statement
- 22 and Record of Decision.

2.1 2For Construction

- 24 2.1.1 Environmental Permits
- 25 Construction related environmental permits that will be obtained by the project team
- are identified below in Table X. Table X also indicates the issuing agency, code
- 27 authority for the permit, conditions requiring a permit or approval, and the project
- 28 activity that triggers the need for a permit.

29 Table X. Summary Environmental Permits Matrix

Permit or Approval	Issuing Agency	Code Authority	Conditions Requiring Permit	Project Trigger Activity
Federal Permits	s or Approvals			
Clean Water Act Section 404	US Army Corps of Engineers	33 USC§1344 33 CFR§323 40 CRR§230	Placing a structure, excavating, or discharging dredged or fill material into waters of the United States.	Temporary over water structures between piers, temporary ferry holding, rip rap replacement, work on seawall

River and Harbors Act Section 10	US Army Corps of Engineers Bonneville Power Administration/	33 USC§401 33 USC§403 33 CFR§320 33 CFR§322	Placement of structures and discharge of material into navigable waters of the United States. Shutting down the regional electrical grid.	Over water structures between piers, temporary ferry holding, rip rap replacement, work on seawall Turning off and moving a regional electric transmission line
	NW Regional Power Grid			(Transmission Line #4).
State Permits of	r Approvals			
Clean Water Act Section 401 Certification	Washington Department of Ecology	33 USC§1341 RCW 90.48 WAC 173-225 WAC 173-201	Federally permitted projects must comply with Section 401.	Applying for a federal permit or license to conduct any activity that might result in a discharge of dredge or fill material into water or non-isolated wetlands or excavation in water or non-isolated wetlands. (Corps of Engineers permit)
Coastal Zone Management Act Certification	Washington Department of Ecology	16 USC§1451 15 CFR§930	Federally funded or permitted projects within one or more of the 15 CZMA counties must comply with CZMA.	Federal activity, projects requiring a federal license or permit and Federal Assistance Programs proposed within any of Washington's 15 coastal counties (Corps of Engineers permit.)
NPDES Construction Stormwater Permit	Washington Department of Ecology	33 USC§1342 40 CFR§122-124 RCW 90.48 WAC 173-220 WAC 173-226	Projects that disturb (e.g., clearing, grading, etc.) one or more acres of soil.	Overall project demolition and construction activities.
NPDES Wastewater Discharge Permit	Washington Department of Ecology	RCW 90.48	Activities resulting in the disposal or waste material into a waterbody	Separate or joint permits may be needed for; project dewatering, tunnel operations and CSO operations
Underground Storage Tanks	Washington Department of Ecology, Seattle Department of Transportation	RCW 90.76	Removal or abandonment of underground storage tanks.	Removal or decommissioning of existing underground storage tanks if discovered.
Hydraulic Project Approval	Washington Department of Fish and Wildlife	RCW 77.55 WAC 220-100	Activities that use, divert, obstruct, or change the natural flow or bed of state waters.	Seawall work, rip rap replacement, sheet pile walls, temporary over water structures.
Aquatic Lands Use	Washington Department of	RCW 79.90 WAC 332-30	Using state owned aquatic lands (includes	Possibly for seawall work, temporary over

Authorization	Natural		harbors, state tidelands,	water structures, any use
	Resources		shorelands, and beds of navigable waters).	of WDNR lands.
Regional Permi	its and Approval	s		
Discharge of Construction Dewatering	King County	KCC 28.84	Discharge of construction dewatering to the sanitary sewer system.	Discharge of construction dewatering to the sanitary sewer system.
	Permits and App			
Environmental Critical Area (ECA) Ordinance	Seattle Department of Planning and Development	SMC 25.09	Any proposed construction activities that would occur within or near critical areas. Master Use Permits, Grading and Drainage Approvals all require compliance with the ECA Ordinance (unless an exemption is obtained).	Central waterfront work, in-water work.
Tree Protection Regulations	Seattle Department of Planning and Development	SMC 25.09.320 and SMC 25.11	Depending on location, removal of trees over six inches in diameter or trees designated as "exceptional."	Depending on location, removal of trees over six inches in diameter or trees designated as "exceptional
Master Use Permit (MUP)	Seattle - Planning and Community Development	SMC 23.76	Any land use development within the City. This permit only applies to construction inside the ROW if the construction is located inside of the Shoreline Area.	For work outside of the right of way. For work within the right of way standards must be met although permit may not be needed.
Shoreline Substantial Development Permit	Seattle Department of Planning and Development	RCW 90.58 WAC 173-14-18 SMC 23-60	Any "substantial development" located within 200 feet of the waters of the state other than some maintenance activities.	All work within 200 feet of the shoreline
Grading Permit	Seattle - Planning and Community Development	SMC 22.800	Work that is located outside of the ROW and alters the grades more than 3 feet and (1) involve more than 100 cubic yards of earth disturbance, or (2) grading would result in slopes steeper than 3 to 1. Additional standards apply in shoreline districts and some environmentally critical areas.	For work outside of the right of way. For work within the right of way standards must be met although permit may not be needed.

Stormwater and Drainage Control Review	Seattle - Planning and Community Development	SMC 22.800	Any land disturbing activities or construction of new impervious surface over 750 square feet.	Most likely for work outside of ROW
Demolition Permit	Seattle - Planning and Community Development	SMC 23.76	Required for demolition of structures.	For removal of Viaduct
Building Permit	Seattle Department of Planning and Development	SMC 22.100	Construction of new buildings or structures.	Construction of new buildings or structures outside of AWVSRP ROW
Side Sewer Permit	Seattle - Planning and Community Development and Seattle Public Utilities	Director's Rule 3- 2004 and SPU Rule 02-04	Temporary construction dewatering and discharge of dewatering to the sanitary sewer system.	For stormwater and wastewater utility work
Noise Variance	Seattle - Planning and Community Development	SMC 25.08	Activities that cause noise levels to exceed City standards.	24 hour work shifts
Street Use Permit	Seattle Department of Transportation	SMC 15.04 SMC 15.32	Any work within the public right-of-way (includes street and utility improvements, landscaping, and lighting).	Various activities in or effecting ROW
Pike Place Market Historic District	Seattle Department of Neighborhoods and Pike Place Market Historic District Commission	SMC 25.24	Alterations to historic structures or new structures within the district.	Alterations to historic structures or new structures within the district.
Pioneer Square Preservation Distict	Seattle Department of Neighborhoods and Pioneer Square Preservation Board	SMC 25.28	Alterations to historic structures or new structures within the district.	Alterations to historic structures or new structures within the district.
International Special Review District	Seattle Department of Neighborhoods and International Special Review Board	SMC 23.66	Alterations to historic structures or new structures within the district.	Alterations to historic structures or new structures within the district.
Landmark Building Approval	Seattle Department of Neighborhoods	SMC 25.12	Change to the exterior appearance of any landmark designated	Change to the exterior appearance of any landmark designated

	and Landmarks		structure.	structure. Buildings 25
	Preservation			years or older may
	Board			qualify as landmarks
Utility	Seattle City	NT / A	Utility relocation,	Transmission line
Clearance	Light	N/A	substation modification,	relocation
Approvals			transmission outage	
			request, and feeder	
			clearance permit.	
Railroad Right-	Burlington	NI / A	Use of the railroad right-	Utility relocation, access
of-Way Use	Northern and	N/A	of-way.	ramps, and detours.
Approval	Santa Fe			

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5 2.1.2 Contractor/Construction Permits

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7 Table X. Summary Contractor Permits Matrix

Permit	Issuing Agency	Code Authority	Trigger Activity	Project Activity
Over the Counter Permits	Seattle - Planning and Community Development	International Building Code	New mechanical equipment, electric work, new or altered signs, use of concrete trucks downtown, fire alarms, and new elevators, construction traffic approvals, and required parking.	Various activities
Street Use Permit	Seattle Department of Transportation	SMC 15.04 SMC 15.32	Any work within the public right-of-way (includes street and utility improvements, landscaping, and lighting).	Various activities in or effecting ROW
Construction Traffic Approvals	Seattle Department of Transportation	Various Codes and Ordinances.	Use of over-legal truck loads, vehicles longer than 30 feet, or concrete trucks.	Activities that require the detour of traffic or that will result in large truck traffic in the Downtown Traffic Control Zone.

2.2 For Operations 2 2.2.1 City of Seattle Stormwater NPDES 3 Permit 4 5 2.2.2 City of Seattle NPDES Permit (for 6 CSOs) 7 8 2.2.3 City of Seattle/WSDOT NPDES Permit for the Tunnel 9 10 A permit 11

3.0 **D**btaining Permits

3.1 16eneral Application Process

- 14 3.1.1 Project Permit Team
- 15 In general, permits required for construction will be applied for and obtained by
- the project Permit Team. This will ensure consistency in permitting approach
- 17 from one phase or section of the project to another. In addition, this will provide
- 18 regulatory agencies with a stable point of contact during the multiple years of
- 19 construction. Having the Permit Team obtain project permits also provides a
- 20 means for ensuring consistent permit conditions to the multiple contractors that
- 21 will be working on the project.

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- 23 The Permit Team will also be responsible for management of permitting
- 24 activities related to the construction of the Alaskan Way Viaduct/Seawall
- 25 Replacement Project. This includes coordination of federal, state and local
- 26 permitting agencies with various project teams (i.e., Engineering, Utilities,
- 27 Transportation, etc.).

- 29 Seattle Public Utilities (SPU) will be responsible for permits required to design,
- 30 configure and operate the City's drainage system combined sewer overflows
- 31 (CSOs). This includes working with Ecology to obtain a new NPDES Municipal
- 32 General Stormwater Permit and meeting the requirements of the City's current
- 33 NPDES Waste Discharge Permit for the operation of City CSOs. SPU and the
- 34 Permit Team will work closely to ensure consistent development and

implementation of permit conditions for operational and construction NPDESpermits.

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Seattle City Light will be responsible for applying for and obtaining electrical transmission outage request approvals.

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7 3.1.1.1 Project Team Organization

8 Figure 1 shows the proposed project team organization:

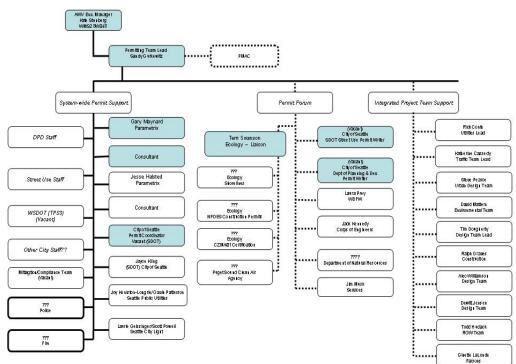


Figure 1. Alaska Way Viaduct Environmental Program
– Permitting Team (DRAFT)

10 3.1.1.2 Roles and Responsibilities

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3.1.1.3 Dedicated Staff

- 13 Regulatory staff, dedicated to the project, is needed to streamline the permit
- 14 application and review process. The City of Seattle will be funding dedicated
- 15 staff in the Departments of Planning and Development (DPD) and
- 16 Transportation (SDOT) Street Use Division to assist with obtaining and ongoing
- 17 management of permits. The Washington Department of Transportation

- 1 (WSDOT) has dedicated staff at the Department of Ecology, Washington
- 2 Department of Fish and Wildlife, US Fish and Wildlife Service, National Marine
- 3 Fisheries Service, and the Corps of Engineers to assist with permitting and
- project review. However, while WSDOT is funding liaison staff at these 4
- agencies, they have largely not been assigned to the project yet. Interagency 5
- 6 agreements will be developed to ensure that dedicated resources are provided
- 7 for the project.

- 9 3.1.2 Streamlining Permit Review
- 10 To facilitate review of project permit applications, a permitting partnership will
- be formed. Membership will consist of permit application reviewers from 11
- various regulatory agencies, members of the project Resource Agency 12
- 13 Leadership Forum (RALF), SPU and certain members of the Permit Team. This
- forum will begin meeting during early design and plan development beginning 14
- late 2006 and early 2007. The review process will be similar to that employed 15
- by the state MAP Team and City/Sound Transit project team partnerships. 16

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To streamline permit review, the forum will:

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- Hold regularly scheduled meetings to ensure ongoing coordination
- Coordinate with RALF on the review of NEPA/SEPA
- Participate in a phased review of project permit applications, which includes:
 - 0 Reviewing design submittals and plans at increasing levels of design;
 - o Holding pre-submittal conferences;
 - Conducting early review of permit applications, and notifying the project of the need for changes or additions to the applications prior to completion of environmental review;
 - Incorporating SEPA/NEPA mitigation measures into permits as appropriate; and
 - Conducting concurrent review of multiple related or batched permits issued by the City.

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During construction, the forum will continue to meet to keep the permitting agencies up to date on construction details and potential permit issues.

38 To maintain project schedules, application packets will be submitted prior to the

- issuance of the final SEPA or NEPA EIS, after the design concurrence milestone 39
- 40 has been reached. This will allow sufficient review time so that the only
- 41 impediment to a permit decision is the issuance of a final SEPA EIS for state and
- 42 local permits, and the issuance of a ROD for federal permits. During the review

1	period, permitting agencies will inform the Permit Team of application
2	deficiencies. The Permit Team will in turn provide additional information
3	needed to complete the application packet.
4	
5	City and state permits cannot be issued prior to completion of SEPA
6	environmental review. After the issuance of the FEIS, the project will 'decouple'
7	the SEPA and NEPA processes. At this point, SEPA will be complete and SEPA
8	documents will be submitted to permitting agencies. This completes the permit
9	application. City and state permits can be issued 7 days later. City permits have
10	a 10-21 days appeal period following issuance. State permits have a 30-day
11	appeal period following issuance.
12	
13	While the SEPA process will be completed earlier than the NEPA process,
14	Federal permits cannot be obtained until after the issuance of a NEPA FEIS, and
15	subsequent issuance of the Record of Decision 90 days later. For smaller FHWA
16	funded projects, the Corps of Engineers has issued conditional permits effective
17	after completion of the NEPA process. This avenue will be explored for the
18	Section 404/Section 10 permits.
19	
20	

3.2 20btaining Specific Permits and Approvals

- Approximately 30 different types of permits will be required for completion of the AWVSRP (See Table 1). Different strategies will be employed in obtaining these permits based on a number of factors including: ease of obtaining permit through existing permitting process, time for public review and appeals, and stage of design. The following describes specific strategies for obtaining these permits.
- 28 29

Table 1 – Summary Permitting Strategies

PROJECT-WIDE PERMITS		INDIVIDUAL PERMITS			CONTRACTOR PERMITS
One Permit for Life of Project	Master Agreement/Phased or Batched	By Activity	For Facility Operation	By Geographic Area or Site	City/State
 Section 404/Section 10 permit from the Corps of Engineers Hydraulic permit approval (HPA) from the state Department of Ecology (Ecology) NPDES Construction Stormwater Permit – Individual from Ecology 401 certification from Ecology Coastal Zone Management approval from Ecology Aquatic Land Lease from the Washington Department of Natural Resources Noise Variance from the City of Seattle Stormwater and Drainage Control Review from the City of Seattle 	 Shoreline Substantial Development Permits - from the City of Seattle Other Master Use Permits (MUP) - from the City of Seattle Street Use or Improvement Permits - From the City of Seattle 	 NPDES Wastewater Discharge Permit (separate permits for dewatering and CSO work - Two or one large permit?) - issued by the Department of Ecology Grading permit (parcel by parcel more than one for work outside ROW) issued by City of Seattle 	 NPDES Municipal General Stormwater Permit issued by Ecology NPDES Wastewater Discharge Permit - for CSO Operation issued by Ecology. NPDES Wastewater Discharge Permit - for Tunnel Operation issued by Ecology. 	 Pioneer Square Preservation Board Approval International Special Review District Approval Pike Place Market Historical Commission Approval Landmark Building Approval Side Sewer Permits – for movement of side sewer Demolition permits (for buildings and structures) 	 Building permits Electrical permits Mechanical permits Plumbing permits Elevator permits Fire Code Inspections Energy Code Compliance and Approval

3.2.1 Project-Wide Permit Opportunities

Project-wide permits are typically acquired for projects where there are few or no stand-alone components or sections of the project, where the activities subject to the permit can be completed within the timeframe of the permit, where the permit is easily amended or updated, or where there is potential for a lengthy permitting process. For the AWVSRP, there are a number of permits amenable to project-wide permitting. The advantage of this approach is up-front time savings by limiting public review and time for appeals for one versus many permits. The risk, however, may come later in the project. Changed conditions during construction may require permit amendments which may be subject to additional public review and appeal periods. If appealed, stop work orders could be issued until the appeal is resolved.

Two strategies are recommended for obtaining project-wide permits:

- o Obtaining single permits issued for the life of the project.
- Obtaining master permit agreements issued for the life of the project, with individual construction permits issued by project phase, geographic area, or individual contract under the master agreement.

The applicability of these two strategies for required permits is described below.

3.2.1.1 One Permit for the Life of the Project

It is recommended that the following permits be obtained as a single permit for the life of the project.

- Section 404/Section 10 permit from the Corps of Engineers
- Hydraulic Project Approval (HPA) from the Washington Department of Fish and Wildlife (WDFW)
- NPDES Construction Stormwater Permit Individual from Ecology
- o 401 certification from Ecology
- o Coastal Zone Management approval from Ecology
- Aquatic Land Use Authorization from the Washington Department of Natural Resources (WDNR)
- o Noise Variance from the City of Seattle
- o Stormwater and Drainage Control Review from the City of Seattle

Most of these permits and approvals will be required for either a tunnel or elevated structure alternative. Additional permits and approvals required for an elevated structure are being evaluated.

[Add in discussion on why these permits would best be obtained via this mechanism. Include pros and cons]

3.2.1.2 Master Agreement with Phased or Batched Construction Permits

An existing City permitting process for the Central Link Light Rail project (Sound Transit) allows for the review of phased or batched permits via an overarching 'master' agreement. The agreement is found in a 2000 Memorandum of Understanding as well as in City ordinances approved by City Council. The agreement requires concurrent review of permit submittals by the Department of Planning and Development (DPD) and Seattle Department of Transportation (SDOT) and allows the issuance of construction permits by these agencies throughout the life of the project. It is proposed that 'master' permit agreements be developed for the AWVSRP jointly by the Integrated Project Team and City for the following:

- o Shoreline Substantial Development Permits from the City of Seattle
- o Other Master Use Permits (MUP) from the City of Seattle
- Street Use or Improvement Permits From the City of Seattle

Other permits amenable to this process are being evaluated.

[Add in discussion on why these permits would best be obtained via this mechanism. Include pros and cons]

3.2.2 Individual Permits for Certain Activities, Facility Operation or Work within Certain Geographic Areas

As much as possible, the project Permit Team will work with regulatory agencies to streamline permitting through the incorporation of all aspects of the project into single project permits. However, in many cases this will not be possible due to differing procedural and regulatory requirements for various permits. The following are individual permits and approvals required for differing activities, operations, work within geographic areas, or work on specific sites.

3.2.2.1 Permits for Certain Activities

- NPDES Wastewater Discharge Permit (for dewatering to Puget Sound) issued by the Department of Ecology (May be covered by the NPDES Construction General Stormwater Permit)
- o Grading permit (parcel by parcel, more than one for work outside ROW) issued by City of Seattle (DPD).

3.2.2.2 Permits for Facility Operation

- o NPDES Municipal General Stormwater Permit issued by Ecology
- NPDES Wastewater Discharge Permit for CSO Operation issued by Ecology.
- NPDES Wastewater Discharge Permit for Tunnel Operation issued by Ecology.

3.2.2.3 Permits for Geographic Areas or Sites

- o Pioneer Square Preservation Board Approval
- o International Special Review District Approval
- o Pike Place Market Historical Commission Approval
- o Landmark Building Approval
- Side Sewer Permits for movement of side sewer
- o Demolition permits (for buildings and structures)

For certain permits such as City of Seattle grading and demolition permits, it is recommended to 'batch' process individual permit applications within geographic areas.

3.2.3 Permits Obtained By The Contractor

There are number of environmental permits that are typically obtained by contractors (Table X). The Permit Team will work closely with contractors to ensure permit conditions are consistent with permits previously issued and that permits are obtained in a timely manner.

Additional contractor permit requirements are being evaluated, as is a check-in point by the Permit Team for permits obtained by the contractor.

3.3 Developing Permit Conditions

3.3.1 NEPA/SEPA Commitments and Mitigation Plans (Incorporating Mitigation Measures Developed During NEPA/SEPA Environmental Review into Permits)

3.3.2 Design Commitments

[TBD]

- 3.3.3 Standard Permit Conditions
- 3.3.4 Best Management Practices

[TBD]

3.3.5 Performance Standards

[TBD]

3.4 Permitting Through the Life of the Project

3.4.1 Process for Managing Change

Because of the long timeframes involved in the project and the complex nature of the project, it will be necessary to create a process for managing change. It is particularly vital to have a plan in place with the design team and permitting authorities so that changes made during the permit process do not unduly delay permit approval. In addition, it is important to have a process for managing change during construction. It is recommended that a change management plan be developed to account for changes in project design, regulations, and project conditions.

3.4.2 Permit Renewals

Many permits that are being applied for have a regulatory timeframe. Others do not. Permit timeframes have received a preliminary review by the Permit Team and are being more fully investigated – to identify permits that could be issued with longer than typical timeframes. Vesting regulations are also being reviewed to determine how best to assure that all phases of the project, which will be under construction for many years, can be assured to be constructed as planned and conditioned.

3.4.3 Contaminated

Materials/Spills/Remediation during Construction

The process of hazardous materials discovery, investigation, and reporting at WSDOT and SDOT sites begins during the initial planning and design phases of a

project. This process has been followed during the development of the draft and supplemental EIS documents. However, it is not uncommon to discover hazardous materials during construction including suspected or confirmed contamination identified during the initial site investigation process as well as unknown or unanticipated contamination and leaking underground storage tanks (USTs). To account for this, construction documents and contracts will include standard specifications for remediation and UST decommissioning, which include procedures for notifying the Department of Ecology. Notification to Ecology is required when contamination is discovered. A reporting process will be developed for reporting the discovery of spills or releases.

3.5 Other Environmental Work

3.5.1 Early Actions

There are a number of recommended independent actions that may precede major construction of the AWVSRP. These actions include: investigatory work in the ROW, emergency repair work, building demolitions, site preparation and electric utility relocations. These actions will require a suite of permits and possibly independent review under the SEPA. The project Permit Team will be responsible for obtaining these permits and approvals.

3.6 Other Agreements

4.0 Tracking Mitigation Commitments

4.1 NEPA/SEPA and Permit Mitigation/Commitments

- 4.1.1 Incorporating Commitments and Mitigation Plans into Contract Documents
- 4.1.2 Monitoring Roles and Responsibilities

4.1.3 Reporting Information

4.2 As-Builts

5.0 Permit Close Out

6.0 Formal Agency Coordination

6.1 Permit Team Coordination

6.1.1 Working Relationships

6.2 Communication Protocol

- 6.2.1 Internal Permit Team Communication
- 6.2.2 Permit Team Interface with Regulatory Agencies

6.3 Documentation

6.3.1 Documentation of Interactions
Between Permit Team and
Permitting Authorities

6.3.2 Critical

Decisions/Agreements/Reasons Decisions Were Made

6.3.3 How and where will project files be maintained and who will maintain them?

6.4 Agreements

6.4.1 Roles and Responsbililties of Permit

Team Members and Permit Review Processes

City of Seattle

o SDOT/DPD Coordination Agreements

State of Washington

- o Franchise Permits (construction, long-term modification or operation within interstate ROW)
- o Ownership Agreements
- o Maintenance Agreements
- o Easements
- Street Vacations

Project Agreements

o Permit Agency Liaisons

Expedited Permit Review Agreements

- 6.4.1.1 DPD/SDOT Process Agreements
- 6.4.1.2 City/WSDOT Agreements for Permits
- 6.4.1.3 City's Permit Agreements/Master Permits

7.0 Coordination During Construction

- 7.1 Coordination with Resident Engineer
- 7.2 Contractor Coordination
- 7.3 Coordination with Environmental Team

8.0	Schedule
8.1	Overall Project Schedule
8.2	Schedule for Permitting by Project Section/Stage
8.3	Schedule for Permitting by Geographic Area
8.4	Schedule for Permitting by Triggering Activity
8.5	Early Utility Work Schedule

Appendix A Environmental Permits and Approvals Guide



Appendix B Permit Application and Submittal Process

